

#### Disclaimer



#### **General**

The information contained in this presentation does not purport to be all inclusive or to contain all information that prospective investors may require. Prospective investors are encouraged to conduct their own analysis and review of information contained in this presentation as well as important additional information through the Securities and Exchange Commission's ("SEC") EDGAR system at www.sec.gov and on our website at www.eltek.nistec.com

## **Forward Looking Statements**

Certain information contained in this Supplemental Information Package constitute forward-looking statements within the meaning of the federal securities laws.

Although Eltek Ltd. believes that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, no assurance can be given that these expectations will be achieved.

Factors that could cause actual results to differ materially from current expectations include changes in macro-economic conditions, the demand for our products, raw materials shortages, the impact of Covid-19, the implementation of our international sales initiatives, and other risks, which are described in Eltek Ltd.'s filings with the Securities and Exchange Commission.

#### **Basis of Presentation**

#### GAAP

Unless otherwise stated, all historical and estimated future financial and other information included in this presentation have been prepared in accordance with generally accepted accounting principles in the United States ("GAAP").

#### Non-GAAP

In addition to using financial measures prescribed by GAAP, we use nongenerally accepted accounting principles ("non-GAAP") financial measures in this presentation. A reconciliation of historical non-GAAP financial measures to their most directly comparable GAAP measures, can be found at <a href="https://www.nisteceltek.com/wp-content/uploads/2021/08/ELTEK-PR-Q2-2021-FINAL.pdf">https://www.nisteceltek.com/wp-content/uploads/2021/08/ELTEK-PR-Q2-2021-FINAL.pdf</a>

#### **Industry and Market Data**

Certain data included in this presentation has been derived from a variety of sources, including independent industry publications, government publications and other published independent sources. Although we believe that such third-party sources are reliable, we have not independently verified, and take no responsibility for, the accuracy or completeness of such data

## **Eltek History & Overview**



## Founded in 1970, Eltek is a global PCB manufacturer.

We have 50 years of experience in the space, a wealth of key engineering talent, and additional capacity in our facility to house immediate growth.

1970

Established by Koor Ltd and Elbit Ltd.

1997

• IPO on NASDAQ (ELTK)

- 2008
- Established USA HO
- Approved MLA for ITAR
- 2013
- Nistec control of Eltek
- 2018
- Key management restructuring
- Implemented Achieve Competitive Excellence & Turnaround Plan



Petach Tikva. Israel



NADCAP, AS9100D, ISO9001:2015, UL 94V-0

**Key Qualifications** 



100,000 ft<sup>2</sup> Facility Size

Location



\$36.7M Revenues 2020

#### **248 Employees** (40 Engineers)

#### **Main Products**













5%

Flex-Rigid

Rigid

Multi-Flex/Flex

< 800,000 PCBs Manufactured Annually

# Where Eltek PCBs are Used























#### Where We Shine



Eltek is a leading global manufacturer of quality and highly-reliable printed circuit boards (PCBs)—creating rigid, flex-rigid, and flex PCBs for use in a variety of industries, including Aerospace, Military, Medical, Satellite, and many others.

We are an end-to-end manufacturer, beginning with custom prototyping and PCB design, into full scale development.

#### **Strong Portfolio of OEM Customers**

















































## Since 2009, Western PCB Manufacturing Market Share has shrunk ~66%





PCB manufacturers in the West have disappeared—leaving global manufacturing highly concentrated in China and Taiwan.

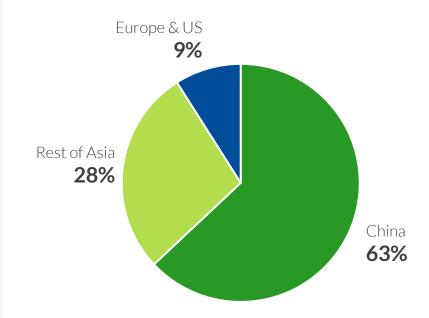


China's PCB dominance and global security issues have caused western government and companies avoiding Chinese PCBs.



Additionally, regulatory trends in Israel are seeking to move the \$60 million annual PCB imports to domestic suppliers.

# PCB Manufacturing by Region, 2020







The Western world is looking to shift back to purchasing Western produced PCB's, but there are **high technical barriers** to entry to create new manufacturers and supply.

## High Barriers for New Entrants in PCB Production



### Technical "Know-How"

There are no university degrees for PCB production, engineers become experts in PCBs on the job and advance over time



#### Machine Infrastructure Cost

\$35m+ machine and infrastructure investment is needed to start a small PCB manufacturing operation

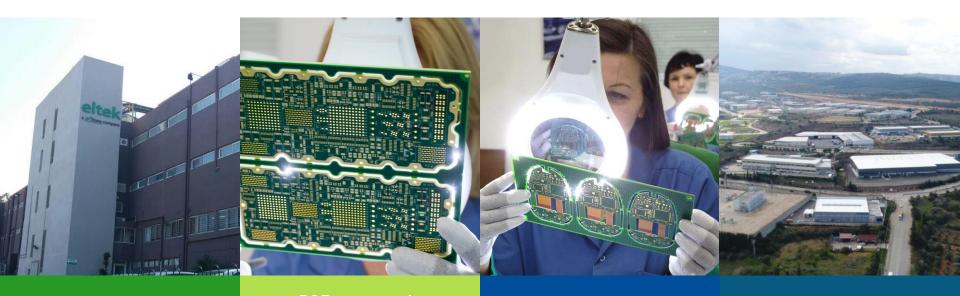


### Time to Build & Accelerate

From concept to significant PCB production, a new operation requires a minimum of 4-5 years for a small producer to get up and running

## **Growing to Satisfy Market Appetite**





Unlocking 30% in additional production capacity via a 3rd shift in Petach Tikva facility.

R&D programs in partnership with Israeli innovation authorities.
Developing unique, high-end, advanced PCBs.

Vertical and Horizontal mergers can fuel growth, both domestically and internationally.

New Eltek advanced PCB facility set to open in Northern Israel in coming years.

## What Makes Eltek Unique



# 50 years of operational history developing PCBs



# ITAR and EAR Certifications

Certifications allow Eltek to sell to defense contractors and other companies in the United States



# Pioneers in Flex PCBs

Eltek is a brand-name in the Flex PCB market, trusted by leading brands around the world



# Constant R&D

Bringing advanced tech (complex and organic PCBs) currently reserved for the largest corporations, to a broader market



## High-Mix, Low-Volume

Our proprietary production techniques allows us to serve lower minimum order quantities and a broader customer segment

# Massive Global Opportunity Size

# eltek

### **Total Available Market**

- Global PCBs, 2027
- Growing at a 4.8% CAGR

## Serviceable Addressable Market

- Global Flex-Rigid PCBs, 2025
- Growing at a 9.8% CAGR

## Serviceable Obtainable Market

- 2 Eltek Facilities (max production capability)

#### **Current Eltek Revenue**

- Single Facility at 70% Capacity

\$7.5B

\$76B

\$36.7M

\$87M

# **Generating Profits in a Capital Intensive Industry**





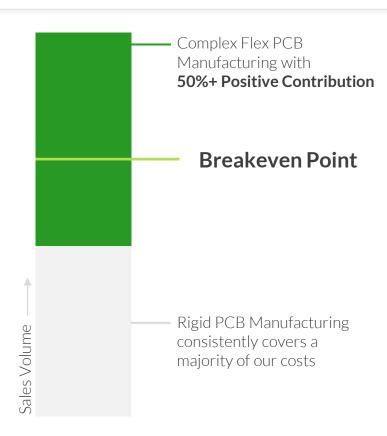
Rigid PCB manufacturing supports the capital intensive fixed costs of our facility, machinery, and staffing—ensuring that Eltek reaches its break even point.



Eltek's Flex PCB manufacturing generates high profit margins on more complex products.



As a result, incremental Flex PCB production is highly-profitable, price-elastic, and fuels market share growth.



## **Setting the Stage for Rampant Growth**





In 2018, newly hired Eltek management led a turnaround plan and implementation of "Achieving Competitive Excellence".



Our turnaround targeted higher operational efficiency by reducing fixed costs and improving our pricing strategy.



Since 2019, we have been able to maintain profitable operations and positive cash flow.





Overall, we have lowered our breakeven point, while increasing our profit per unit manufactured.

### **Eltek Growth Pillars**



#### **Business Excellence**

- Right pricing
- Product rationalization
- ROI focused decision making
- Restructure balance sheet

#### **Operational Efficiency**

- Adopt Achieve Competitive Excellence program (ACE-similar to 6-sigma)
- Use big data technology for PCB engineering
- Expand capacity
- Add technical capabilities

### **Market Share Expansion**

- Focus on US market
- ✓ Look for M&A
- Trade PCB FMF between USA and Israel
- Participate in government-to-government Offset Program

## Our R&D Roadmap

Mirrored to Global Demand of High Reliability, Miniaturization, Faster Data Traffic, and High Power



#### 2018-2019

- ✓ HDI VIA COPPER FILLING
- ✓ Buried/Blind-filled Non-conductive Paste
- ✓ Dynamic Rigid/Flex designs
- ✓ High-end Rigid/Flex Bookbinder

#### 2020

- ✓ Hi speed/frequency PCB's
- ✓ PTFE fusion bonding technology
- ✓ Advanced raw material implementation
- ✓ Develop ENEPIG technology capability



- Ultra precise drilling [H2 2022]

#### **GOAL**

- Comprehensive manufacturing capabilities of:
  - 5/6G Products
  - IC/SOM packages

#### 2023

- IC packages [H1 2023]
- Substrates:
  - Ultra thin boards 0.4 mm Dense topography [H1 2023]
  - Buried/blind/micro [H2 2023]
  - Dense and thin conductors 25μ/25μ line space [H2 2023]

## **Experienced Leadership Team**





Eli Yaffe

Joined Eltek as CEO in July 2018. Prior, Eli served as the CEO of Carmel Forge Ltd. (Aerospace), and prior thereto he served as the CEO of Urdan Industries Ltd. (Defense). Holds a B.Sc. degree from the Technion-Israel Institute of Technology, M.Sc. in Mechanical Engineering from Tel Aviv University, and an MBA in Finance & Marketing from Bar-Ilan University.



Alon Mualem

Joined Eltek in January 2019. From 2007 to 2018, Alon served as the CFO of Mer Telemanagement Solutions Ltd., a company traded on NASDAQ. Prior thereto and from 2005, Mr. Mualem served as the CFO of Xfone Inc. and Xfone 018 Ltd., a communications company dually listed in the US (AMEX) and Israel (TASE).



**Oriel Sallary**VP, Worldwide Sales and Marketing

Joined Eltek as VP of Worldwide Sales and Marketing in May 2020. Oriel has over 25 years of sales experience in the semiconductor industry. Previously, he held various positions including VP Sales and Marketing, senior account executive and sales director at Tritech Ltd., a distribution company in Israel.



**Itzik Zemach** VP Operations

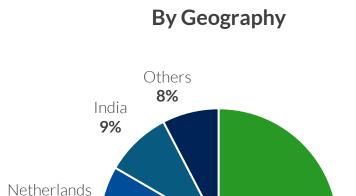
Joined Eltek in September 2018 as VP operations. Prior, Mr. Zemach served as the Plant Manager at "Kahane Group" for 6 years, leading all supply-chain processes—and has spent over 15 years in electronic parts manufacturing overall. Holds a B.Sc. degree in Electronic Engineering from Ariel University, and an MBA in IT from Bar Ilan University.

### 2020 Revenues

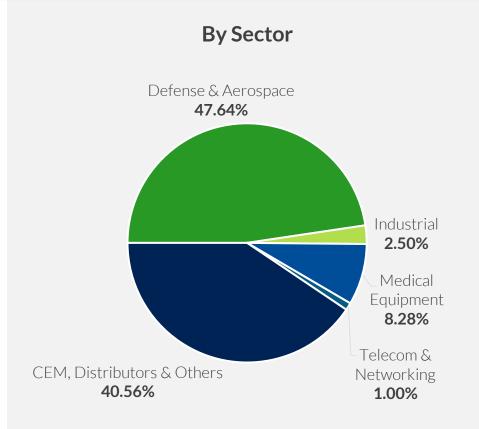
10%

North America **16%** 









## **Financial Snapshot**

H1 2021





Revenues Gross Profit Operating Profit Net Profit EBITDA

\$3.5M

\$16.3M

\$2.0M

\$1.1M

\$1.0M

# **Company Capitalization**





As of June 30, 2021 Eltek has **5,840,357** issued and outstanding shares:

Nistec	3,891,596	66.6%
Yitzhak Nissan (Chairman)	174,316	3.0%
Total Nistec and Yitzhak Nissan	4,065,912	69.6%
Public Float	1,774,445	30.4%
Total	5,840,357	100.0%
	.,,	



As of June 30, 2021 Eltek has granted **304,733 Options (WAEP: \$4.84)** 

No outstanding warrants.



### **Contact Us**



## www.nisteceltek.com

### Manufacturing

#### Eltek Ltd.

20 Ben Zion Gelis Street Petach Tikvah, 4927920, Israel

Tel: +972 3 939 5050 Fax: +972 3 9342584

Email: main@nisteceltek.com

# **Customer Service Sales – Engineering**

#### Eltek USA Inc.

250 Commercial Street Suite 3010 Manchester, New Hampshire, USA

Phone: (603) 965-4321 Email: <u>info@eltek.us</u>

